



Strategic Plan for Information Systems

In an increasingly competitive market, it is important that organizations have their area of Information Systems perfectly aligned with their strategic business objectives. This can only be achieved by developing a Strategic Plan for Information Systems (PESI).

KPMG, with its significant experience in the international market and Angola in the area of IT, has created a methodology for the services of Strategic Systems Informaçãoque is focused on protecting the value of organizations by establishing a process to help align initiatives Systems Information on the strategy of your business.

Methodological Approach

•The methodology of Strategic Services for Information Systems has six basic steps:

Understand the direction of the business:

- •Perform an assessment of capabilities in the area of Information Technology:
- Identify the requirements of business;
- Select alternatives for the Information System;
- Design a scenario of Strategic Information Systems;
- •Develop the Strategic Plan for Information System;
- ·Diagnostic capacity of Information Technology.

The diagnostic capacity of Information Technology focuses on three main areas of capabilities that include:

- Governance;
- ·Provision of Service;
- •Enterprise Architecture.

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1. Macroeconomic Information

A) Consumer Prices Index - Luanda

		2009		Inflation Variation	
	Month	Annual Accumulated	Last 12 Months	in Spending Class	%
January	0,94%	0,94%	13,28%	General Index	1,11
February	1,03%	1,99%	13,48%	01. Food and non-alcoholic drinks	1,66
March	0,93%	2,94%	13,71%	02. Alcoholic Drinks and Tobacco	0,81
April	1,09%	4,06%	13,90%	03. Clothing and footwear	0,60
May	0,95%	5,05%	13,82%	04. Habitation, water, eletric. and fuel	0,00
June	1,11%	6,21%	13,95%	05.Furniture, domestic equip. and maint.	0,67
				06. Health	0,00
				07. Transportation	0,18
				08. Comunications	0,00
				09. Leisure, recreation and culture	0,02
				10. Education	0,00
				11.Hotels, coffees and restaurants	1,25
				12. Assorted Goods and Services	1,78

Inflation 2008	13,18%
Inflation 2007	11,80%
Inflation 2006	12,20%
Inflation 2005	18,53%
Inflation 2004	31.02%

Source: INE

B) Exchange Rates

	Danimaina	Food	Variation	
	Beginning	End	variation	
EUR/USD	1,410	1,426	1,14%	
USD/ZAR	7,736	7,761	0,32%	
USD/BRL	1,941	1,865	-3,93%	
USD/CNY	JSD/CNY 6,849		-0,24%	
USD/KW	77,806	77,806	0,00%	
EUR/KW	109,516	110,706	1,09%	
ZAR/KW	9,981	10,291	3,10%	

Source: Angolan Central Bank and Portuguese Central Bank





C) Raw Materials

	Beginning	End	Variation
Gold (usd p/ ounce)	940,80	954	1,40%
Oil (usd p/ barrel)	69,31	69,45	0,20%
Natural Gas	3,80	3,65	-3,74%

Source: Nymex and Bloomberg

D) Nominal Interest Rates

		2008		
	Kwanzas USD			SD
	Up to 180 days	More than 1 year	Up to 180 days	More than 1 year
March	13,25%	10,03%	7,22%	8,43%
July	10,75%	11,30%	6,87%	7,48%
September	14,56%	10,68%	10,89%	7,56%
October	12,18%	10,35%	9,25%	7,66%
November	13,36%	11,01%	9,35%	7,60%
December	11,97%	10,48%	9,09%	7,84%
		2009		
Jabuary	17,92%	11,82%	9,59%	7,81%
February	16,17%	12,07%	10,68%	9,28%
March	14,44%	12,26%	11,34%	7,49%
April	12,46%	12,03%	10,33%	7,83%
May	14,60%	11,29%	10,57%	8,13%
`		11,2110		-,

Source: Angolan Central Bank



2.News

A) Government

Government imposes ban on smoking in public places

Today (Wednesday), during the meeting of the Council of Ministers, the Government approved the decree that imposes a ban on smoking in public places and establishes the Institute of Medical Emergencies of Angola.

The Executive meeting that was presided over by the President of the Republic, José Eduardo dos Santos, also authorized the implementation of the contract for the improvement, reform and expansion of the Luena Regional Hospital, Moxico Province.

The technical assistance and consulting agreement entered into between the National Customs Department and the company, The Crown Agents for Overseas Governments and Administration Limited, under the ambits of the Program for the Expansion and Upgrading of the Customs Services was also approved.

Also approved were the regulations on personnel uniforms and flags of special career regime of the Fire Services and Immigration Department (SME).

The extraordinary meeting of the government also approved the private investment projects of Sociedade Vidreira de Angola and Companhia de Cervejas de Angola, as well as the draft agreements of contracts for the partial rehabilitation of the Luanda Water Systems, Phase II.

1st July 2009

Angop

Viana Factory to supply all types of vehicles

The car manufacturing factory, CSG, located in Viana Municipality, Luanda Province, will manufacture all types of vehicles such as jeeps, double cabins and small, mediumsized and big buses, as well as produce accessories, sell and lease vehicles.

The private investment project, approved this Wednesday at the meeting of the Council of Ministers, also aims to establish national and international sales points, as well as provide assistance and adaptation of the vehicles at the choice of the client.

The total amount of the investment is USD30 million. The project aims to create 680 direct jobs, 510 of which will be filled by Angolan staff.

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The promoters of the plan are Pearkbright International Limited, with 5% equity shareholding and Powerquest International Limited, with 95% equity shareholding: both are British companies.

Presided over by the President of the Republic, José Eduardo dos Santos, the extraordinary meeting of the Council of Ministers also approved the project "Fazenda do Pungo Andongo" established in Cacuso Municipality of Malanje Province, since 2006.

The aim of the project, promoted by Gesterra, S.A., is the production of basic food items such as maize, bean, soybean, rice and other crops.

The government also approved the huge economic and social impact project portfolio, to be implemented by 2012, aimed at promoting the sustainable development of the agricultural sector, taking into account the natural resources potential and competitiveness of the sector.

The communiqué of the meeting read that "the estimated cost of the portfolio projects is USD 1.202.500.000.00, which can be funded through the credit line of the China Development Bank, private investment and other available credit lines".

At the financial level, the Treasury Financial Programming was approved for the third quarter and the Memorandum on the performance of oil revenues of the first four months of this year was also considered and recommendations made on the issue.

15th July 2009 Angop TAX

Business Tax
Tax Compliance



B) Macroeconomy

Government of Angola establishes controlled pricing regime

The Minister of Economy of Angola announced, on Thursday in Luanda, that the Government will establish a "controlled pricing regime" in order to enable the executive to intervene where there is inappropriateness in the market.

Manuel Nunes Júnior spoke during the plenary session of the National Assembly when answering questions asked by Members of Parliament during the discussion of the reviewed National Budget, which was sent to specialized committees for discussion and is expected to be approved at the end of this month.

"The government will approve a change in the pricing regime in the country in order to include a controlled pricing regime", he explained.

Apart from prices being established freely in the market and apart from fixed prices, Nunes Júnior said that "there will also be a controlled pricing regime in order to enable the Government to always intervene whenever there is the practice of prices that are not compatible with market forces, namely the law of supply and demand".

7 th July 2009 Angola Digital

Angola Oil fiscal revenue drops by 5 billion Dollars in First Quarter

The fiscal revenue earned from oil exports dropped by more than 5 billion Dollars during the first quarter, compared to a similar period in 2008, according to official data released by the Ministry of Finance of Angola.

The figures released by the Ministry indicate that during the first three months of the year, crude oil exports were, on the average, 1.69 million barrels of oil per day, representing a drop of about 143.000 barrels per day compared to a similar period last year.

On the other hand, the average market price per barrel of oil exported during the period under review was 41.24 Dollars, a lot lower than in 2008, a factor that is affecting the fiscal revenue more than the reduction in exported volume.

The situation that led to a reduction in foreign exchange earnings due to a drop in oil revenues had an impact on the fall of the Kwanza against the Dollar and tighter control o the currency sales and transfer abroad.

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The clarification that the Association of Angolan Banks (Abanc) made public over the weekend on the procedures to be followed in the transfer of foreign currency outside the country is a proof of this situation, although the government has already informed that the current restriction are temporary.

The Minister of Finance, Severim de Morais, told *O Pais* of last week that he was convinced that "from August this issue (current restrictions to foreign currency transfer) would have been resolved".

13th de July 2009

MacauHub

Angola owes construction companies 1.4 billion Euros

The debt of the Angolan state to construction companies carrying out public works in that country has attained 1.4 billion Euros. These figures were given by the Angolan Minister of Finance, Severim de Morais, who promised to settle the debts by the end of this year, given the continuous rise in oil revenues.

Cited by the Portuguese news agency, Lusa, the Minister of Finance justified the deferred payment by the reduction of government income due to the recent drop in oil prices on the international market, as well as the complexity of negotiations with the financial system, which will take more time than expected.

"The debts are now attaining USD2 billion (1.40 billion Euros), with the Angolan government desirous of not allowing the debt to be carried over into 2010".

Questioned on the specific situation of Portuguese companies operating in the Angolan market, Severim de Morais underscored that "there are delays in the execution of the financial agreements reached with Portuguese banks, particularly regarding the credit lines with COSEC coverage

22nd July 2009 Angola Digital

FINANCIAL ADVISORY SERVICES

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Transaction/Project Advisory
Corporate Recovery
Financial Risk Management



C) Energy and Natural Resources

Brazilian Company, Odebrecht finds oil in the coast of Angola

Odebrecht informed yesterday that it had discovered on the Angolan coast, thereby constituting the first major success of the oil and gas division of the Brazilian construction group in Angola.

"It is good quality light crude and was found at the depth of 4.725 meters, 315 kilometers off the coast of Luanda", the President of the company, Miguel Gradin, told the Brazilian state newspaper.

The Brazilian company has a 15% stake in the consortium operated by Maersk Oil, with 50%, which also has the Angolan state oil company, Sonangol, holding 20% and the American company, Devon, holding 15%

Odebrecht invested USD90 million (64 million Euros) in the prospecting of this area. It is envisaged that at least three more wells will be drilled in the same location by the end of the year.

According to Miguel Gradin, there is a possibility for the drilling of other wells in the field of this Angolan oil reserve, which is considered to be of high quality.

17th July 2009 Angola Digital Energias Renováveis de Angola (Angola Renewable Energies) has already begun power supply to Tombwa

Energias Renováveis de Angola (Angola Renewable Energies) began supplying electrical power to the city of Tombwa, Namibe Province of Southern Angola, from the new thermal power station, the installation of which was concluded in June.

With heavy incorporation of local manpower, during the installation, operation and maintenance phase, the new thermal power station of Tombwa will produce about 50 GWh annually for the population of the city, as well as for the fish flour and storage factories in the area.

The Tombwa Thermal Power Station project emerged from a partnership between ENE – Empresa Nacional de Electricidade de Angola, ERA – Energias Renováveis de Angola and FINERTEC Energia em Portugal.

21st July 2009

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Chinese companies Sinopec and CNOOC want to acquire 20 percent of Marathon shareholding in oil block in Angola

The Chinese companies Sinopec and CNOOC have agreed to pay USD1.3 billion to acquire a 20 percent shareholding of the American company, Marathon, on block 32 of Angola, a deepwater offshore oil block.

The block operator is Total, with 30 percent shareholding. The Angolan state oil company holds 20% and a unit of Exxon Mobil holds 20%. The Portuguese company, Galp, holds 5%.

Marathon, the fourth largest oil company in the United States of America, will keep a 10% position in the said block, where 12 oil discoveries have already been announced..

22nd July 2009 MacauHub

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D) Information, Communication and Entertainment

Mobile Telecommunications market in Angola to Quadruple

The spike in demand of mobile telecommunications in Angola will lead to the quadrupling of the market value by 2015 as well as intensification of competition, as a third operator will be introduced into the market in 2010, according to the consultant, Frost&Sullivan.

"This market will experience significant growth levels in the next seven years, as well as infrastructural improvements that will place the country as one of the most developed in Africa", Silvia Hirano Venter, an analyst with the consulting firm in Cape Town, South Africa said.

According to the forecasts of the consulting firm, the volume of sales in the Angolan market will rise from USD1.26 million last year to USD5.7 million in 2015.

The basis for the sustenance of this sales increase will be foreign business investment in Angola, which will to a rise in demand for all types of services, among which is telecommunications.

There are currently important investments in telecommunications infrastructure in the country. With a population close to 16 million inhabitants, Angola currently has more than 7.5 million mobile telephony subscribers and about 200.000 fixed telephony subscribers, according to the National Institute of Communications (INACOM).

About five million of the total number of mobile telephony users are clients of the operator Unitel, owned by Sonangol and Portugal Telecom, while 2.5 million users are clients of Unitel's competitor, Movicel, bought in 2008 by ZTE. In the not too distant future, Movicel and Unitel will have a third operator competitor, as the awarding of a third mobile communications license operator in the country is envisaged for 2010. "This will shore up the competition level between the operators and service resellers", Silvia Hirano Venter, the analyst, said.

Fixed line operators include Angola Telecom, a public enterprise that controls the telecommunications backbone of the country, Mundo Startel, MSTelcom, Nexus and Wezacom.

15th July 2009 Angola Digital

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E) Development Advisory Services

UCAN launches report on entrepreneurship in Angola

The "Entrepreneurship Monitor Report – 2008", will be launched today (Wednesday) in Luanda, in an initiative of the Catholic University of Angola and the Sociedade Portuguesa de Inovação (SPI), with the support of BFA.

It is an analysis of entrepreneurship and the economic growth rate of Angola, ascertaining the conditions that promote and hinder the conditions for growth in the country.

According to findings from an adult opinion poll, conducted under GEM Angola 2008 (involving 1500 people between 18 and 64 years), Angola is one of the most dynamic countries in terms of entrepreneurship.

In 2008, the entrepreneurial rate was 22.7%, which means that at least 23 in 100 Angolan adults were involved in the establishment of new businesses.

This rate of Angola is the fourth highest in a list of 43 countries analyzed by GEM 2008.

Notable among the characteristics of entrepreneurship in Angola is the high participation of women (about 25% of the female adult population is involved in entrepreneurial activities, compared with about 20% of men).

The GEM project (www.gemconsortium.org) is the broadest study on entrepreneurship conducted worldwide. The first GEM study, internationally, was conducted in 1999, a joint initiative of Babson College (USA) and the London Business School (UK).

8th July 2009

Angop

TAX

Business Tax
Tax Compliance



F) Infra-Structure, Government and Healthcare

Luanda to have incinerator this year

The Governor of Luanda Province, Francisca do Espírito Santo, announced today, Wednesday, the commencement of operations of an incinerator, this year, for the treatment of hospital waste.

Currently the hospital waste collection and treatment operator, "Recolix" is the only company in Luanda that is carrying out such operations.

The Minister without portfolio said that the Government of Luanda thus plans to increase the response capacity in order for hospital waste collection and treatment work quality not to be subjected to the lack of capacity of the existing companies in the market.

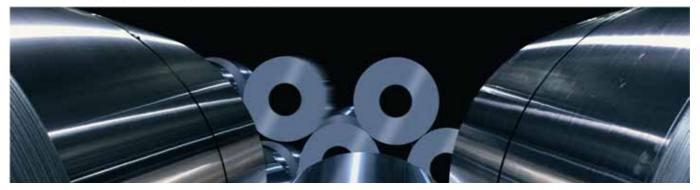
According to the Governor, the only hospital waste collection company in Luanda has not always been able to give timely and qualitative response to waste treatment, for which reason there is need to improve its work by providing competent and prompt response.

8th July 2009

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G) Industrial Markets

Bengo Province to have glass packaging company

A private investment project named Sociedade Vidreira de Angola, S.A., with capital of USD60.275.000, approved this Wednesday during the meeting of the Council of Ministers, will be established in Bengo Province.

The project aims to construct a glass packaging factory and is expected to create approximately 167 direct jobs.

Also approved for the same Province during its 5th extraordinary meeting of the government was the project of Companhia de Cervejas de Angola, S.A. for the construction of a brewery, soft drink, mineral water and wine producing factory in Icolo e Bengo Municipality.

The project will cost a total of USD103.218.000.00 and is expected to create 108 direct jobs, 104 of which will be for locals, who will receive training in different fields.

1st July 2009

Angop

Nova Cimangola plans to increase production

Nova Cimangola will increase its Portland Cement production, this year, to 1.2 million tons, the Administrative Advisor for company management, Luís Silva, informed today, Friday, in Luanda.

In 2008 the company produced 1.0050 tons of Portland cement, taking up 30 percent market share, the technical staff said, adding that the increase envisaged for 2009 falls within an efficient and effective management model being implemented by the company.

3rd July 2009

Angop

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Corporate Recovery

Financial Risk Management



SABMiller to establish a new brewery in Luanda

SABMiller, one of the biggest companies in the brewing industry worldwide, will open a new brewery in Angola this year, at an estimated investment of USD125 million, the company announced in Luanda on Friday.

The USD125 million investment on the new brewery is part of a total investment sum of USD250 million envisaged for the next 18 months, which includes the expansion of the soft drink production line, as in the case of Coca-Cola, a brand that the British group represents in Angola

The new SABMiller brewery in Angola will be opened in Cacuaco, the outskirts of Luanda, in October, and will produce approximately 50.000 hectoliters of beer, employ about 500 people, which will bring its total staffing, in all aspects of its investments, to over 2.000 employees.

13th July 2009 MacauHub

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H) Real Estate

Housing Commission Announces construction of 110 houses with private partnership

The Minister of Urban Affairs and Environment announced in Luanda, today (Tuesday) that the construction of 110.000 houses will commence in August under the framework of public/private partnership.

.According to José Ferreira, the spokesperson of the Housing Commission, 10.000 houses will be constructed during the first project in Bengo, Luanda, Huíla and Namibe Provinces, with the participation of the Brazilian construction company, "Odebrecht".

The second project, in partnership with the Israeli group "RL" envisages the construction of 100.000 houses countrywide and shall take off in Bengo, Benguela, Namibe and Malanje Provinces.

José Ferreira informed that after this presentation, the projects will be submitted to the Council of Ministers for approval, probably during the next session, so that massive social housing construction will begin in earnest.

1st July 2009 Angop

ADVISORY OUTSOURCING

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3.Relevant Statistic Data

Balance of Trade

Balance of Trade Portugal Angola								
TOTAIS	TOTAIS 2007 2008 June 08 June 09 ΔJun. 09/Jun							
Exports	1.680.181	2.270.557	949.934	1.109.533	16,8%			
Imports	369.378	408.379	271.855	50.577	-81,4%			

Unidade: Milhares de Euros

Fonte: INE

Balance of Trade Brazil Angola								
TOTAIS 2007 2008 July 08 July 09 ΔJul.09/Jul.08								
Exports	1.218.236	1.974.575	911.903	876.715	-3,9%			
Imports	946.354	2.240.263	1.509.245	76.410	-94,9%			

Unidade: Milhares de USD

Fonte: Ministério do Desenvolvimento Indústria e Comércio Exterior do Brasil

Balance of Trade South Africa Angola								
TOTAIS 2007 2008 May 08 May 09 ΔMay 09/May 0								
Exports	5.424.980	7.338.415	2.516.099	2.981.676	18,5%			
Imports	11.582.486	22.348.879	9.650.169	4.466.473	-53,7%			

Unidade: Milhares de Rands

Fonte: Ministério das Finanças da África do Sul

	Balança Comercial China Angola								
TOTAIS 2006 2007 Abril 07 Abril 08 ∆Abril 08/Abril 0									
Exports	894.186	1.231.311	312.365	742.538	137,7%				

Unidade: Milhares de Dólares

Fonte: Factiva

4. Relevant Legislation Published

Law nº 4/09, 30th June - On the legal regime of civil identification and emission of identity cards to national citizens. - Revokes all laws contrary to the provisions of this law.

Resolution nº 47/09, 2nd July - Approves the Agreement for Funding in the amount equivalent to USD 49 000 000.00 relating to the Integrated Poultry Project between the Republic of Angola and the Export-Import Bank of South Korea.

Resolution nº 48/09, 2nd July - Approves the Agreement on the Framework for Financing of the Line of Credit of EUR 500 000 000.00 between the Ministry of Finance of the Republic of Angola, on behalf of the Angolan state as Borrower, and the Ministry of Finance of the Portuguese Republic.

Decree nº 9/09, 3rd July - Establishes the rules that regulate the rights, obligations and procedures for the air transportation of passengers, baggage and cargo, including animals, under the compulsory insurance of liability for civil aviation.

Resolution nº 49/09, 6th July - Approves the 3rd Addition to the Convention related to the coverage of risks associated to credits on the export of goods and services of Portuguese origin to the Republic of Angola.

Resolution nº 50/09, 6th July - Approves the draft contract for the implementation of the Project for Electronic Governance in Angola.

Decree nº 10/09, 13th July - Creates under the supervision of the Ministry of Finance and attached to the Institute for Supervision of Insurance as a dependent unit, the Fund for Automobile Guarantee, designated by "FGA" and approves its organic status.

Resolution n° 54/09, 15th July - Approves the contracts, of the type turn key contracts, related to the execution of works under the Integrated Project of Family Production of Poultry orientated to the Market and Services, signed between the Ministry of Agriculture and the Korean companies Hansol EME Co., Limited and Co Truelife., Limited.

5. Fairs and other Events to be held in Angola and abroad

A) Corporate Finance

IIR Portugal - Reestruturação Financeira 2010 - Lisbon- 14-15 October 2009

The current economic climate means that the business is subject to restructuring and strategic changes, and once again we want to accompany you and guide you in this complex process. In this course students will be able to examine the variables that influence the decision, to assess business operations of Corporate Restructuring, calculate the value of enterprises: methods and evaluation criteria, review the decisions of capital structure, estimate the needs of fund of management, diversify sources of financing of restructuring and understand the operations of M & A: objectives and methodology.

B) Financial Risk Management

Euromoney - Corporate Governance - Prague - 28 September - 1 October 2009

This practical training course examines current best practice in all aspects of corporate governance, from the new role of board committees and directors' responsibilities and powers, to best implementation of governance in day-to-day activities. The costs and benefits of best practice governance will be examined and practical guidance will be given on such issues as: the relationship with shareholders and other stakeholders to managing and meeting the expectations of the market, international investors and local government and regulatory authorities. The course will discuss the challenges of implementing best-practice corporate governance in emerging markets and will focus on the specific requirements of banks and financial institutions.

For additional information please contact:

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Support Services

6.KPMG Services

KPMG's practice is structured in the area of services of Audit, Tax and Advisory. But more important than our organization is our ability to configure a comprehensive approach, with the best experts, to address the organizations with whom we work.

At KPMG we have the skills, people and motivation to help in responding to their current and future challenges.

_		DAS & Tourism	ENR	IGH	ICE	FS	IM & CM	RE	RD
	AUDIT	Financial Statement Audit & Attestation Services							_
ı	TAX		Business Tax & Tax Compliance						
ı	Financial ADVISORY Services	Corporate Finance, Forensic, Transaction/Project Advisory & Financial Risk Management							
	Business ADVISORY Services	Business Performance Services, Internal Audit Services & Recruitement & Training							
	IT ADVISORY	RY IT Advisory, Systems & ERP Impler IRM in Internal & External A							
Special Projects in ADVISORY Development Projects & Large						Projects	_		
	ADVISORY Outsourcing	Accounting Advisory Services & Payroll Advisory Service						ervices	

Markets



7. Service Highlights

Strategic Plan for Information Systems

Methodological approach:

The methodology of Strategic Services for Information Systems has six key steps, including:

Understand the direction of the business

This phase allows us to understand the client's business environment, capture the operational environment ("as-is") the business and the position of Information Systems in that and understand the current business strategy.

Perform an assessment of capabilities in the area of information technology

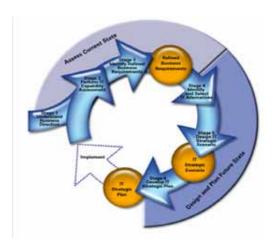
This phase allows us to identify and assess the current environment of processing information according to the balanced wheel of information technology.

Identify the requirements of business

During this phase the KPMG examines the analysis of business and Information Systems (by performing an analysis of failures) to determine the future state of information technologies (including enterprise architecture, service provision and management)

Select alternatives for Information System

During this phase, based on the future state of IT, and a list of potential alternatives that may be valid for the organization implement / execute to achieve the requirements of business.



Methodology of Strategic Services for Information Systems



Draw a picture of Strategic Information Systems

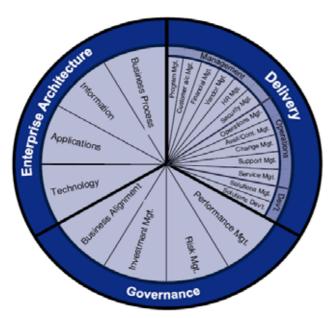
During this phase is performed a detailed analysis of each strategic alternatives, analyzing the impact that the various strategic initiatives will have on each other and strengthen these initiatives where appropriate.

Develop the Strategic Plan for Information System

Finally the last phase is devoted to develop the Strategic Plan for Information Systems.

Diagnostic capacity of Information Technology

The diagnostic capabilities of information technology focuses on three main areas of capacity that include Governance (Governance), services (delivery) and Enterprise Architecture (Enterprise Architecture). The aim of evaluating these three areas is to gain a general understanding of the existing IT environment of the organization.



Balanced Wheel of Information Technology

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